

On Analyzing Self-Driving Networks: *A Systems Thinking* Approach

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Session Outline

- 1 The Problems: Motivating Systems Thinking
- 2 The Solution: What Is Systems Thinking?
- 3 Systems Thinking For The Internet and Future AI-Driven SDNs

1

Motivating Systems Thinking

A system is always composed of elements, interconnections, and purpose.

Properties of Complex Adaptive Systems

Tightly Coupled

"Everything influences everything else";

"You can't just do one thing"

Dynamic

Change occurs at many time scales

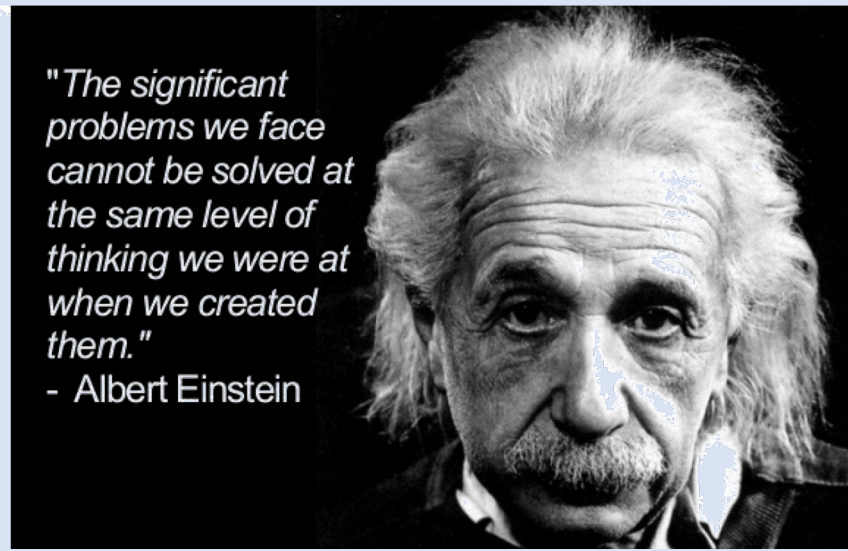
Exhibit Tradeoffs

Long term behavior is often different from short term behavior

Counterintuitive

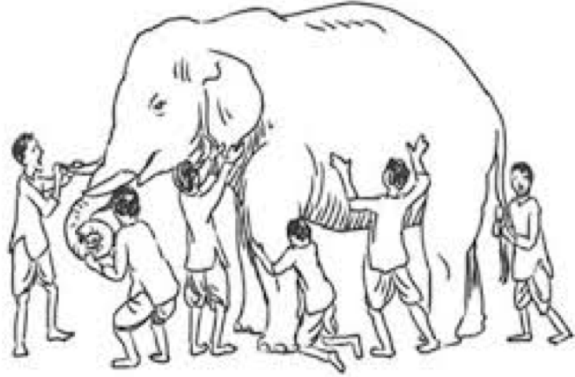
Cause and effect are distant in time and space

Problems Due to Non-Systemic Thinking in Complex Adaptive Systems

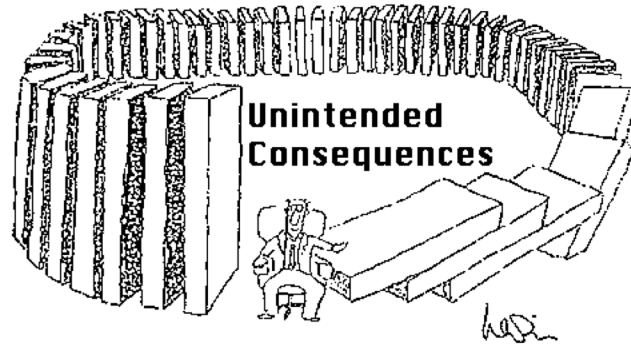


Mental models

dictates how we perceive reality based on our values, expectations, & experiences.

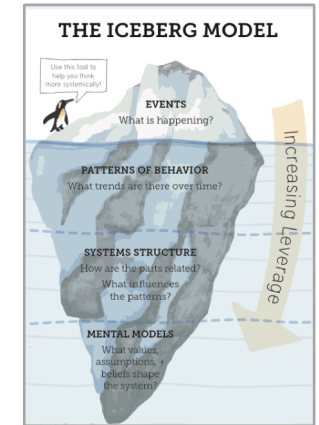


Unintended Consequences



Symptom Treatment

"There's always an easy solution to every problem that is neat, and plausible, but wrong." — H. L. Mencken



Optimizing the parts rather than the whole



+



Policy Resistance

measures taken to improve a situation can directly make it worse due to policy resistance arising from people adapting

2

What Is Systems Thinking?

“Systems Thinking is the art and science of linking structure to performance, and performance to structure—often for purposes of changing structure (relationships) so as to improve performance”—Richmond.

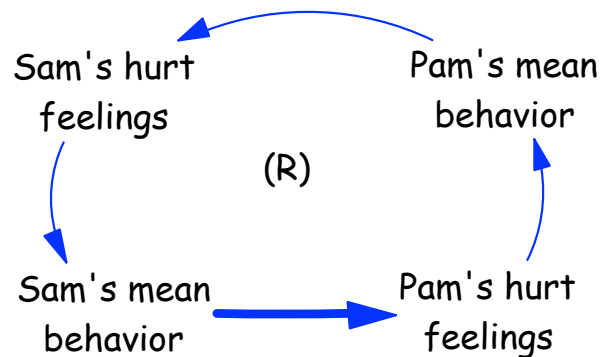
Open loop vs. closed loop thinking

System-as-a-cause thinking

Every influence is both a cause and an effect (due to feedbacks)

"If you are not aware of how you are part of the problem, you can't be part of the solution."

Sam's mean
behavior → Pam's hurt
feelings



Exogenous point of view

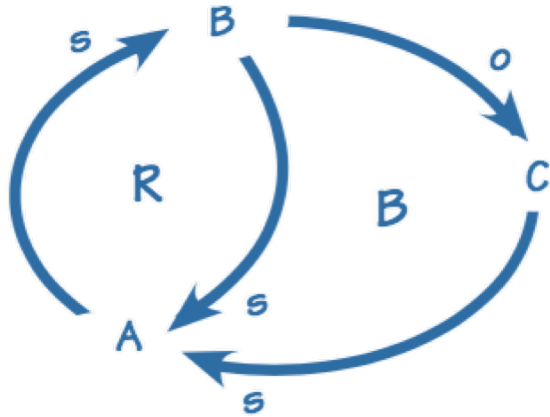
Sam is always mean to Pam.
It's all his fault. If he would be
nicer, Pam's life would be better.

Endogenous point of view

Maybe there is something
Pam is doing, which is
causing Sam to be mean...

System thinking tools

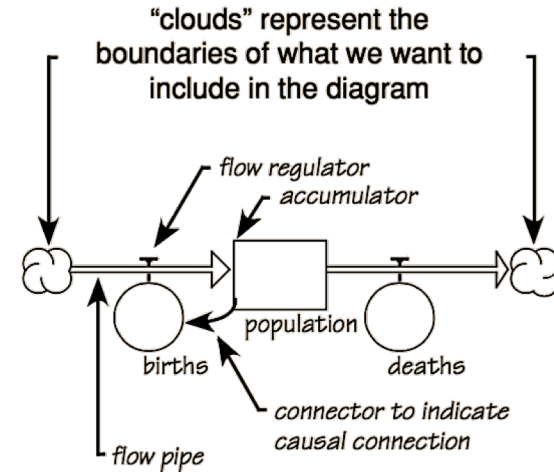
Qualitative tools



Causal loop diagrams

a framework for seeing interrelationships rather than things; can help in identifying reinforcing (R) and balancing (B) processes.

Quantitative tools



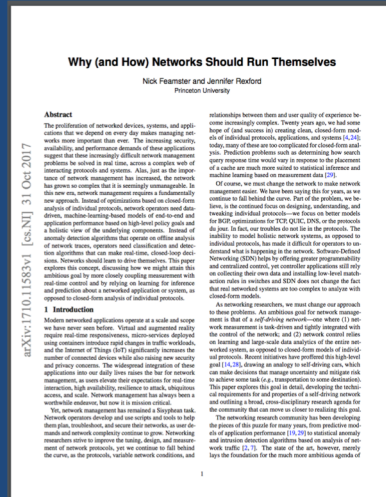
Stock and flow diagrams

Unlike causal loops, stock and flow diagrams provide information about rates of change and accumulations.

System dynamics is grounded in control theory and the modern theory of nonlinear dynamics and offers many other rigorous tools

3

Systems Thinking For The Internet and Future AI-Driven Self-Driving Networks



new approach. Instead of optimizations based on closed-form analysis of individual protocols, network operators need data-driven, machine-learning-based models of end-to-end and application performance based on high-level policy goals and a holistic view of the underlying components. Instead of anomaly detection algorithms that operate on offline analysis of network traces, operators need classification and detection algorithms that can make real-time, closed-loop decisions. Networks should learn to drive themselves. This paper

1

2

Endogenous causes of Internet's problem



Paradoxes of Internet Architecture

Srinivasan Keshav
University of Waterloo

The top level goal for the DARPA Internet Architecture was to develop an effective technique for multiplexed utilization of existing interconnected networks.³

This goal is then further elaborated to encompass the following seven subgoals:

1. *Internet communication must continue despite loss of networks or gateways.*
2. *The Internet must support multiple types of communications service.*
3. *The Internet architecture must accommodate a variety of networks.*
4. *The Internet architecture must permit distributed management of its resources.*
5. *The Internet architecture must be cost effective.*
6. *The Internet architecture must permit host attachment with a low level of effort.*
7. *The resources used in the Internet architecture must be accountable.*

It is important to understand that these goals are in order of importance, and an entirely different network architecture would result if the order were changed.³

"Systems are perfectly designed to achieve the results they are currently achieving."—Deming

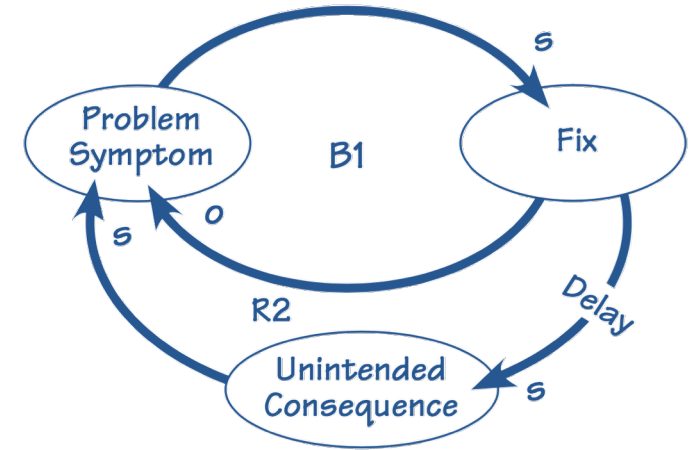
Three fundamental problems with the Internet today.

1. Spam.
2. Privacy and Security
3. Quality of Service

Keshav points out that these problems stem out from the same Internet's architectural elements responsible for its success.

System archetypes

System archetypes are feedback structural templates that can be used for diagnosing vexing long-term problems.



Fixes That Backfire

A quick solution with unexpected long-term consequences

IPv4 NAT; Bufferbloat

Limits to Growth

Improvement accelerates and then suddenly stalls

IPv4

Shifting the Burden

Systems unconsciously favor short-term, addictive solutions

IPv4 NAT; cross-layer design;
Tussles in cyberspace

Tragedy of the Commons

Shared unmanaged resource collapses due to overconsumption

Spectrum commons;

Success to the Successful

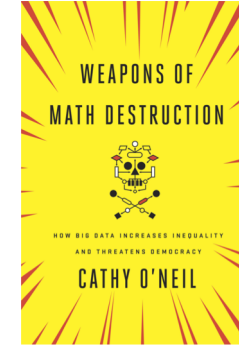
Things get better for "winners" and worse for "losers"

Network neutrality
Walled gardens

Ethical and security policy challenges

“

THERE ARE ETHICAL
CHOICES IN EVERY SINGLE
ALGORITHM WE BUILD



*The question of agency—i.e., “**who will take the ethical decision?**”—also looms large for self-driving networks.*

“No problem stays solved in a dynamic environment.”—*Russell Ackoff*

Concluding remarks

Systems thinking helps us make sense of interdependency in complex system and the holistic behavior of a system by understanding the feedback loops at play.

With the rise of interest in self-driving networks, which will become part of the larger Internet, there is a need to rigorously look at how these technologies will affect—positively as well as negatively—all the stakeholders.

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